Appendix 1

Advisory Committee Working Agreement
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Working Agreements for a Consensus Process
Reuse Recommendations for McCormick & Baxter Site
(Revised 2/15/00)

I. Purpose/Scope

The parties listed below have agreed to participate in a consensus process to develop recommendations for the City of Portland regarding reuse options for the McCormick and Baxter Superfund Site.

II. Participation

A. The following parties and representatives will participate in the consensus sessions and decisions on recommendations:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Representative/Alternate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Owner</td>
<td></td>
</tr>
<tr>
<td>McCormick &amp; Baxter</td>
<td>Charlie McCormick</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Neighboring Landowners and Industrial Users</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Triangle Park/Zidell Marine</td>
<td>Steve Shain</td>
</tr>
<tr>
<td>University of Portland</td>
<td>Roy Heynderickx/Jim Kuffner</td>
</tr>
<tr>
<td>METRO Open Spaces</td>
<td>Nancy Chase/Jim Morgan</td>
</tr>
<tr>
<td>Port of Portland</td>
<td>Trey Harber/Brian Campbell</td>
</tr>
<tr>
<td>Residential landowners on bluff</td>
<td>John Trumbull</td>
</tr>
<tr>
<td>Union Pacific Railroad</td>
<td>Mel Mori, Pres./Shirley Schiller</td>
</tr>
<tr>
<td>Edgewater Condo Assn.</td>
<td></td>
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</tbody>
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<table>
<thead>
<tr>
<th>Community/Neighborhood Representatives and other Citizen Interests</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Friends of North Beach</td>
<td>Tom Kloster</td>
</tr>
<tr>
<td>WAKE UP</td>
<td>Dave Solos/Ron Hernandez</td>
</tr>
<tr>
<td>University Park Neighborhood Assn.</td>
<td>Cathy Crawford/Mark Kirchmeier</td>
</tr>
<tr>
<td>Cathedral Park Neighborhood Assn.</td>
<td>Bev Wilson/Jean Estey Hoops</td>
</tr>
<tr>
<td>Trails- N. Peninsula/40 Mile Loop</td>
<td>Pam Arden</td>
</tr>
<tr>
<td>Willamette Riverkeepers/Or Trout</td>
<td>(Being contacted)</td>
</tr>
<tr>
<td>N. Portland Business Assn.</td>
<td>Mike Fitz/Mike Salvo</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>City of Portland</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Portland Bureaus</td>
<td>Deborah Stein</td>
</tr>
<tr>
<td>Portland Development Comm.</td>
<td>Mike Ogan</td>
</tr>
</tbody>
</table>

Participants represent the entity for which they are listed, and are responsible for keeping that group informed and getting its support for the recommendations developed and agreed to by consensus. One participant will sit at the table to be the spokesperson for each participant organization or interest during meetings, but representatives may alternate or share their time when needed.
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B. The following parties and representatives will work with the Consensus Committee as
advisors and resources. They will assist with information and resources, but will not
be a part of the consensus decision-making process. Additional advisors/resources
may be brought in as needed.

City Bureaus and their consultants
- City of Portland Parks Bureau George Lozovoy
- Portland Dept. Of Transportation Laurel Wentworth
- Portland Bur. Of Environmental Serv. John O’Donovan
- Portland Brownfields Showcase Dominic Boswell
- Environmental consultant Robert Ede
- Economic consultant Eric Hovee

State and Federal Agencies
- DEQ Bill Dana
- EPA Al Goodman

III. Open Process and Commitment to Consensus
A. All meetings of the consensus group will be open to the public. The group will
decide the level of participation of the public attending meetings, and may decide to
assist in some public forums to inform the broader community on the issues being
addressed.

B. Decisions on recommendations will be made by consensus of all named participants
in their representative capacity. Consensus means common-ground outcomes arrived
at by a process of hearing and understanding the differing perspectives of committee
member’s – outcomes that each committee member can live with and will support or
at the least will not oppose. Representatives will bring the support of the entity or
group that they represent. The City of Portland Bureau representative cannot commit
the City Council, but will bring the consent of the Bureau of Planning.

C. Whether or not a consensus recommendation is reached among committee members
on future uses and zoning, an expected outcome of the project is submission of a
report to EPA which includes the following:
- a background document summarizing reuse opportunities and constraints;
- an evaluation of reuse alternatives and corresponding zoning designations;
- a description of the consensus recommendations or differing perspectives of
the committee; and
- any other recommended actions decided by consensus of the committee.

D. If a consensus recommendation is reached on the types of future uses on the site, that
decision will be the reuse recommendation in the report to EPA. If no consensus
is reached, a Bureau of Planning recommendation on types of uses and/or analysis
of reuse alternatives will be included in the report, giving consideration to the
differing perspectives of the committee.

E. If a consensus is reached to recommend changing the Comprehensive Plan
designation and/or zoning on the site, the Planning Director agrees to request that
the appropriate decision-making body initiate review and consideration of the recommended amendments. If no consensus is reached, a Bureau of Planning analysis of zoning alternatives will be included in the report to EPA, giving consideration to the differing perspectives of the committee.

IV. Procedures for the Participants

A. Participants will attend meetings regularly. Participants may have one consistent alternate, who may attend all meetings as an observer, and may substitute for the regular participant in the event they are unable to attend.

B. Participants will treat each other with respect throughout the process. They will listen to each other to understand the other's perspective, even if they disagree. One person will speak at a time. Participants will participate fully in letting the group know their perspective on issues, their concerns and their differing points of view. At the same time, participants will respect time constraints and will share the time with others.

C. All participants will act in good faith in all aspects of these discussions. This includes being honest and refraining from undertaking any actions which will undermine or threaten this process.

D. Participants shall make every effort to bring all aspects of their concerns about these issues into this process to be addressed. Members shall refrain from generating controversy in the press, other political processes or other public forums and from publicly criticizing the positions taken by any other participants during the consensus process.

E. The facilitator will not act as spokespersons for any party and will refer all media inquiries to the spokesperson for the relevant party.

F. All participation in this consensus process is voluntary and may be withdrawn. However, participants agree that before withdrawing they will discuss it with the facilitator and with the other participants and will give them the opportunity to understand the reasons for withdrawal and to encourage continued participation if appropriate.

V. The Facilitator

A. The facilitator, R. Elaine Hallmark, is a neutral facilitator funded through an EPA grant. She will assist the parties to work in a way that fosters development of consensus.

B. The facilitator will be responsible for helping to ensure that the process runs smoothly, developing meeting agendas, facilitating meetings, and any working group or interim sessions as needed, preparing and distributing meeting summaries and consensus recommendations. She may also work with the parties to help them resolve their differences and reach consensus on the various issues to be addressed.
Appendix 1: Advisory Committee Working Agreement

SIGNED this 17th date of February, 2000.

Rebecca Stein  
Charlie McCormick  
Beverly Arndt  
To Koster  
Michael Delac  
Alysse Neus  
Janet Muntag  
William Jones  
Greg Babcock  
Pam Kier  
Mr. Thore  
Mr. Elm  
Kathy J. Crawford  
Kim Kiser  
Gary Hemen

Portland Bureau of Planning  
M & C  
Cathedral Park Neighborhood Assn.  
TREES OF NORTH BEACH  
Portland Development Commission  
Resident  
Resident  
Resident  
Wake-Up  
RES  
Resident  
University of Portland Neighborhood Assn.

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